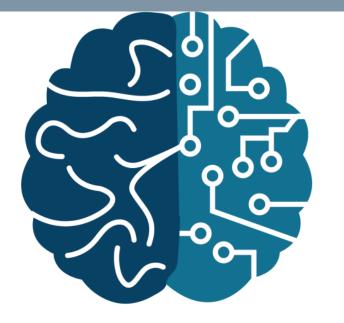
2019 IMAGING INFORMATICS SUMMIT

October 5, 2019

ACR Data Science Institute Update and AI-LAB Introduction

Bibb Allen, Jr. MD FACR Chief Medical Officer, American College of Radiology Data Science Institute

- Grandview Medical Center
- Birmingham, Alabama



DATA SCIENCE INSTITUTETM AMERICAN COLLEGE OF RADIOLOGY

OCTOBER 5-6, 2019

WASHINGTON

Ronald Reagan Building/ International Trade Center Washington, DC

No Commercial Conflicts Of Interest

Neither I nor my immediate family have a financial relationship with a commercial organization that may have a direct or indirect interest in the content of this presentation



INSTITUTE™ AMERICAN COLLEGE OF RADIOLOGY

No Commercial Conflicts Of Interest

- Chief Medical Officer American College of Radiology Data Science Institute
- Former Board Chair and President ACR

Objectives

 Artificial intelligence will be transformational technology for improving how we care for our patients

 Radiologists and radiology organizations can facilitate the development, deployment and clinical use of AI by fostering an ecosystem between disparate stakeholders

 The democratization of AI will accelerate the advancement of AI in healthcare and radiologists should play a leading role





Al presents a once-in-a-generation opportunity to dramatically improve patient care and lower the costs of high quality healthcare

Something on the order of the huge forward leap in diagnosis from X-ray to PET-MRI







Not because AI is going to create a genius robot that is a far superior replacement to the radiologist But, to quote Stanford AI researcher Sebastian Thurn:

"[The way] machines made the human muscle 1000 times stronger, AI is going to make the human brain 1000 times smarter"

The Quadruple Aim

The Triple Aim: Care, Health, And Cost

The remaining barriers to integrated care are not technical; they are political.

by Donald M. Berwick, Thomas W. Nolan, and John Whittington

ABSTRACT: Improving the U.S. health care system requires simultaneous pursuit of three aims: improving the experience of care, improving the health of populations, and reducing per capita costs of health care. Preconditions for this include the enrollment of an identified population, a commitment to universality for its members, and the existence of an organization (an "integrator") that accepts responsibility for all three aims for that population. The integrator's role includes at least five components: partnership with individuals and families, redesign of primary care, population health management, financial management, and macro system integration. [*Health Affairs* 27, no. 3 (2008): 759–769; 10.1377/hlthaff .27.3.759]

Improving the individual experience of care

Improving the work life of those who deliver care

Reducing the per capita costs of care

Improving the

health of

populations

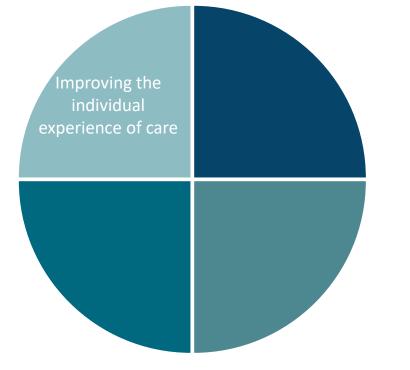
AI WILL ADD VALUE FOR EACH GOAL

Berwick DM, Nolan TW, Whittington J. The triple aim: care, health, and cost. Health affairs. 2008 May;27(3):759-69.

Bodenheimer T, Sinsky C. From triple to quadruple aim: care of the patient requires care of the provider. The Annals of Family Medicine. 2014 Nov 1;12(6):573-6.

WHY DO AI IF NOT TO IMPROVE QUALITY AND VALUE?

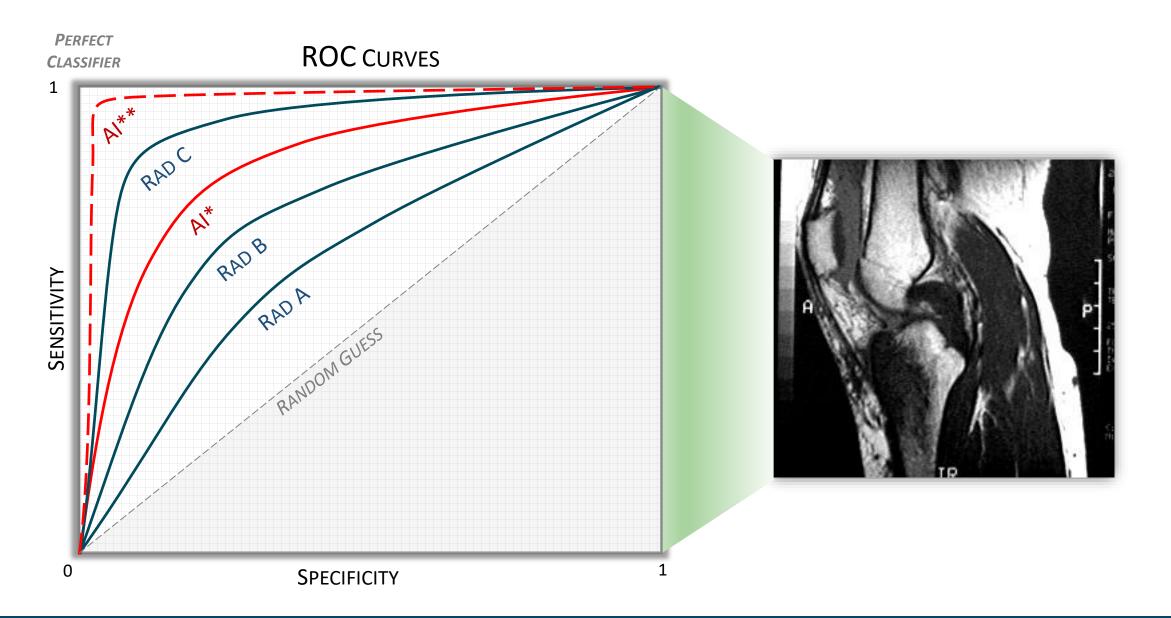




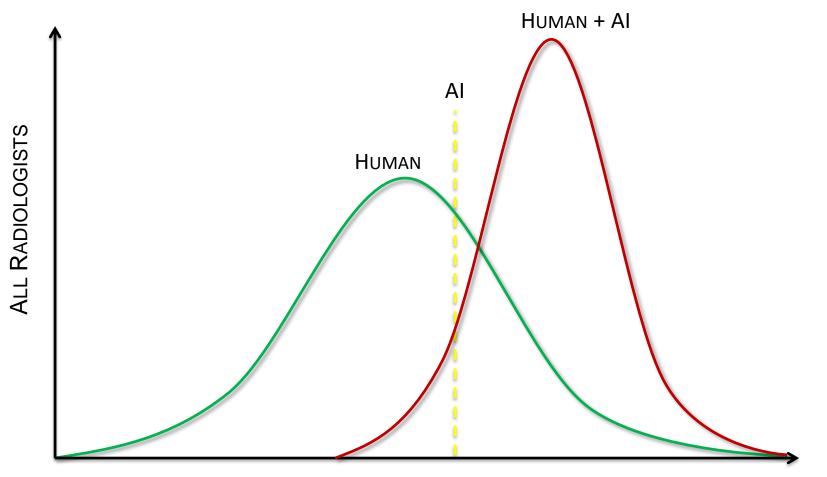
Improving The Individual Care Experience

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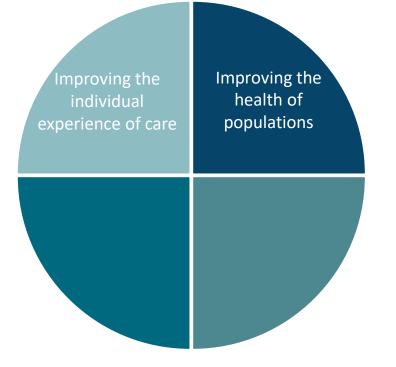


CREATES AN AI QUALITY THRESHOLD DEMONSTRATING AI + HUMAN > HUMAN OR AI ALONE



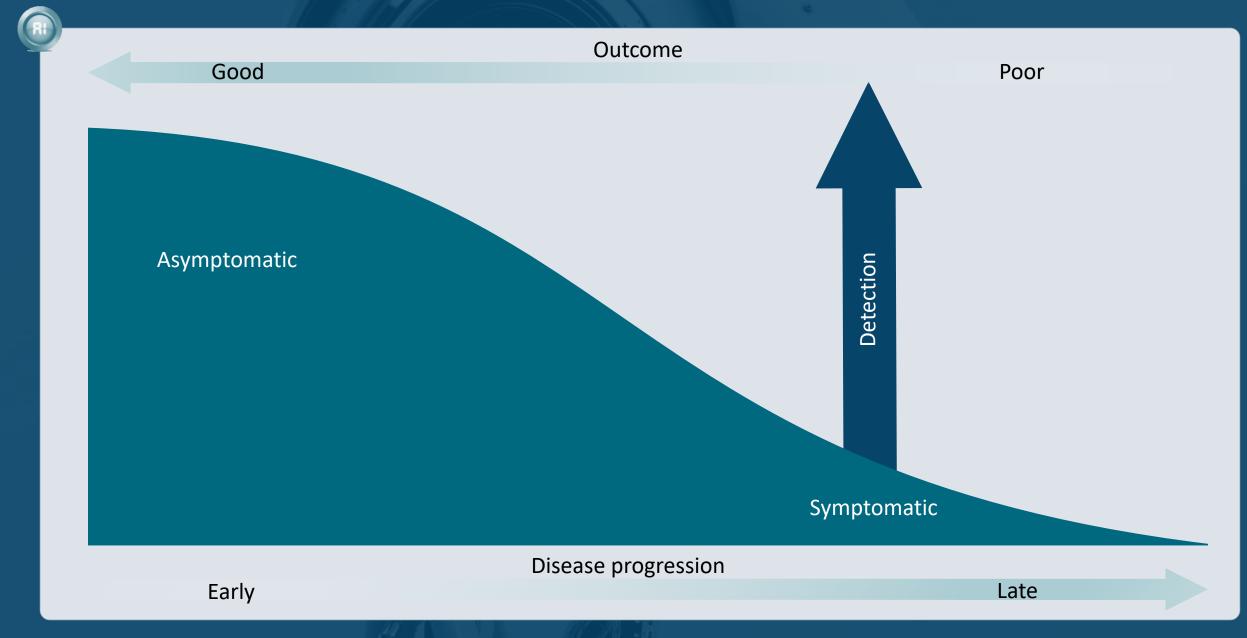
INFORMATION QUALITY (IQ)



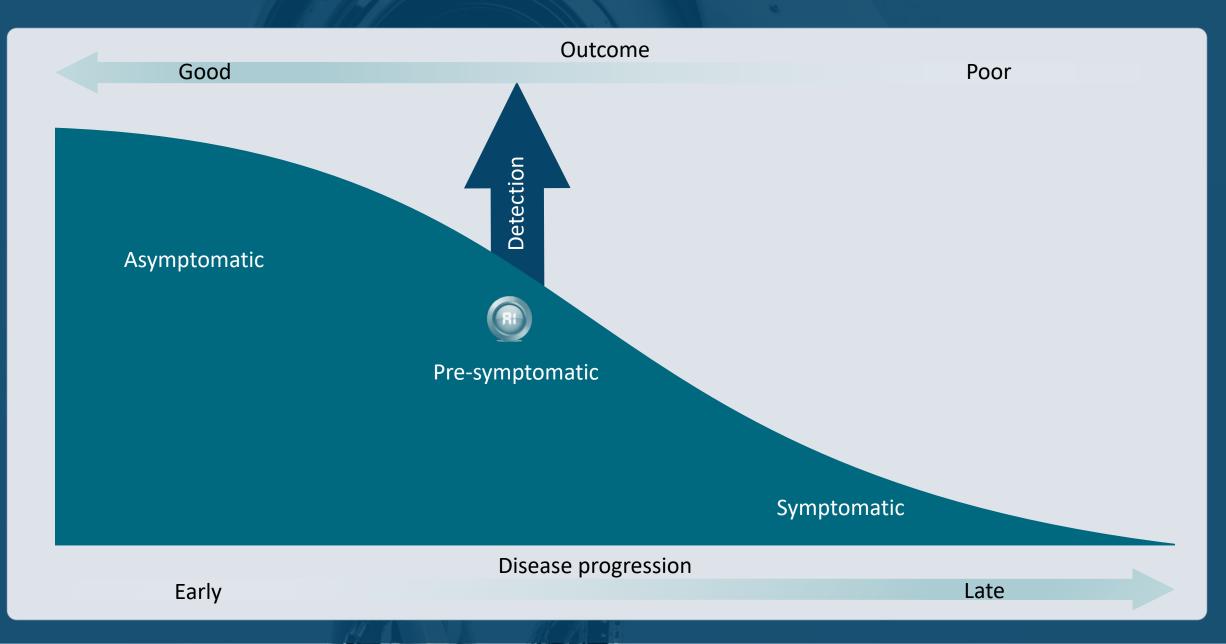


Improving The Health Of Populations

DIAGNOSTIC IMAGING, AI & POPULATION HEALTH



DIAGNOSTIC IMAGING, AI & POPULATION HEALTH



IMPROVING THE HEALTH OF POPULATIONS

Genomics Radiomics

Precision Medicine

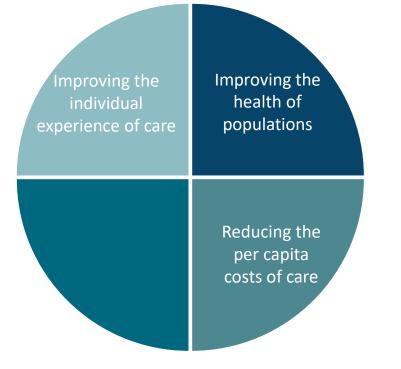
Personalized Medicine

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Reducing The Per Capita Costs Of Care

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REDUCING THE PER CAPITA COSTS OF CARE

Efficiencies Workflow In Practice

Alternate Payment Models



Improving The Work Life Of Those Who Deliver Care

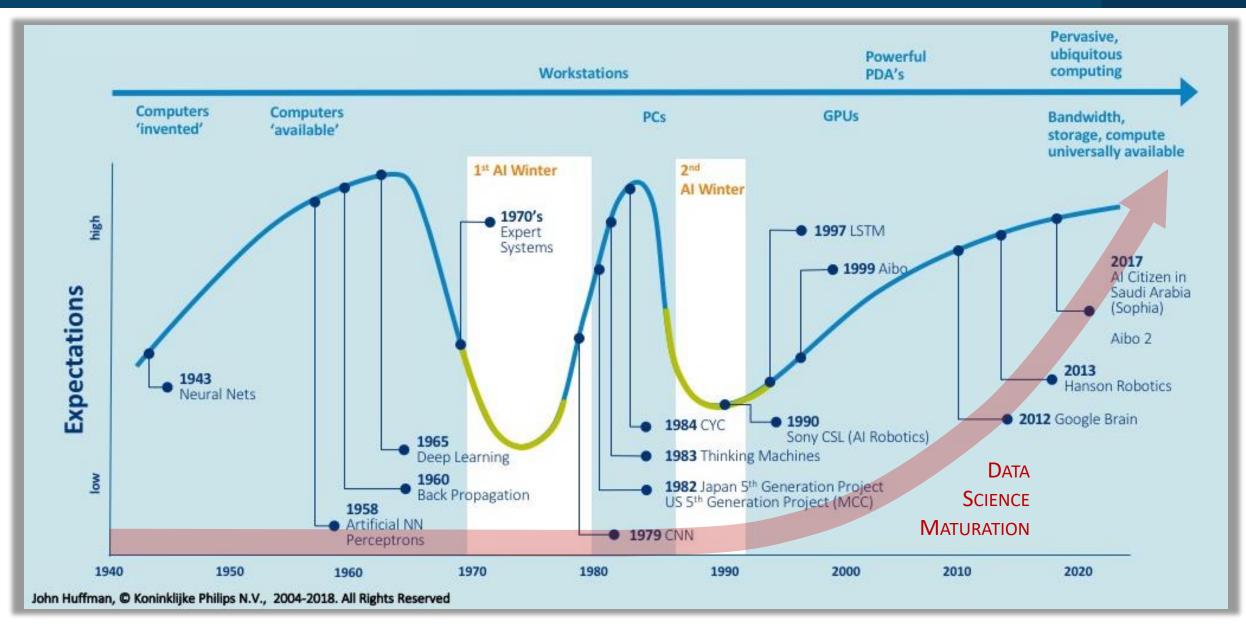
IMPROVING THE THE WORK LIFE OF HEALTH CARE PROVIDERS





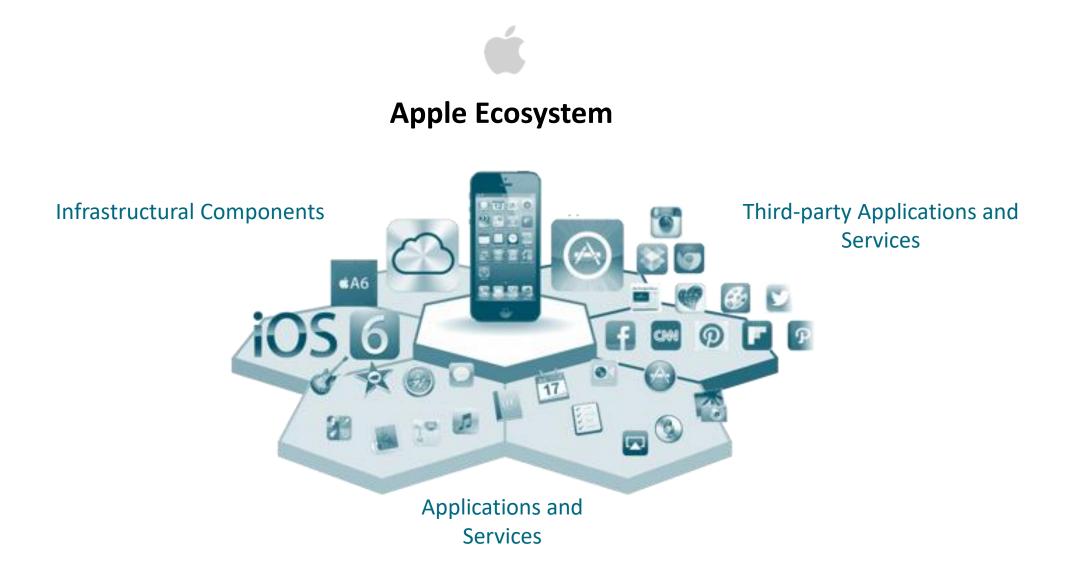
N	Medscape Tuesday, August 7, 2018				
NEWS & PERSPECTIVE	DRUGS & DISEASES	CME & EDUCATION	ACADEMY	VIDE	
News > Medscape Medical News > Oncology News					
Big Data Bust: MD Ander	son-Wats	son Proje	ct Die	es	
Top Cancer Center Spent \$62M					
Nick Mulcahy					
February 22, 2017					
0 Read Comments					
After 4 years of spiralling costs that now big-data project that was a collaboratior	n between MD And	derson Cancer	se		
Center and IBM's Watson artificial intellig		vel, the details			

THE HISTORICAL EFFECTS OF AI OVERHYPE



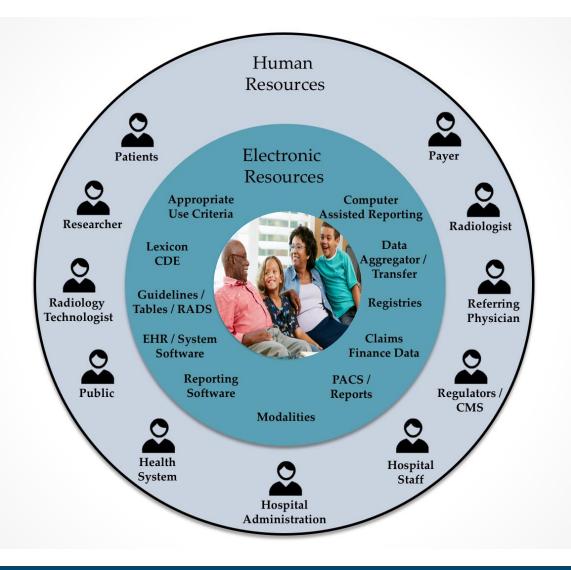
ENCE INSTITUTE" AMERICAN COLLE Can maturing data science eliminate the next AI winter?







Healthcare Ecosystem



Radiology AI Ecosystem

- Patients
- Radiology professionals
- Researchers and academic centers
- Industry developers
- Governmental agencies
- Hospitals and health systems
- Insurers and third-party payers

The Radiology AI Ecosystem

Ideas to Clinical Practice

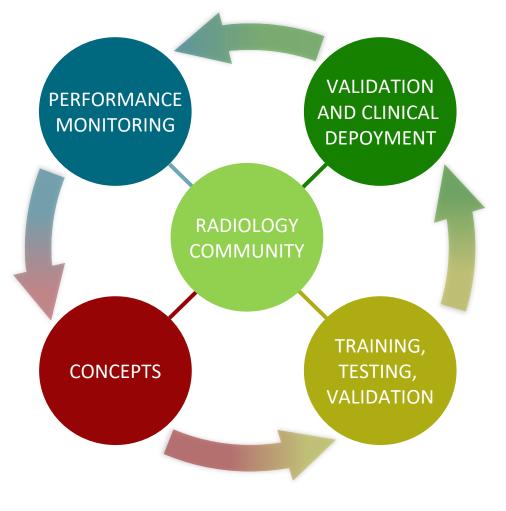


Define standards for

use cases considering

clinical needs and

technical capabilities



Define standardized methods for AI model validation consistent with regulatory processes

Define standard methods to aggregate and annotate data for AI model training and testing





DATA SCIENCE INSTITUTETM AMERICAN COLLEGE OF RADIOLOGY





DATA SCIENCE INSTITUTE[™] AMERICAN COLLEGE OF RADIOLOGY

ACR Strategic Plan For Data Science Advance data science as core to clinically relevant, safe and effective radiologic care

- Educate on the appropriate use and ethical issues for AI in radiology
- Define the appropriate uses of AI in radiology
- Help radiologists become global leaders in data science

ACR DSI MISSION http://acrdsi.org/media-library/pdf/Strategic-Plan-Final.pdf

Leverage the value of radiology professionals as AI evolves through the development of appropriate use cases and workflow integration

> AI ECOSYSTEM

Establish industry relationships by providing credible use cases, help with FDA and other government agencies, and pathways for clinical integration

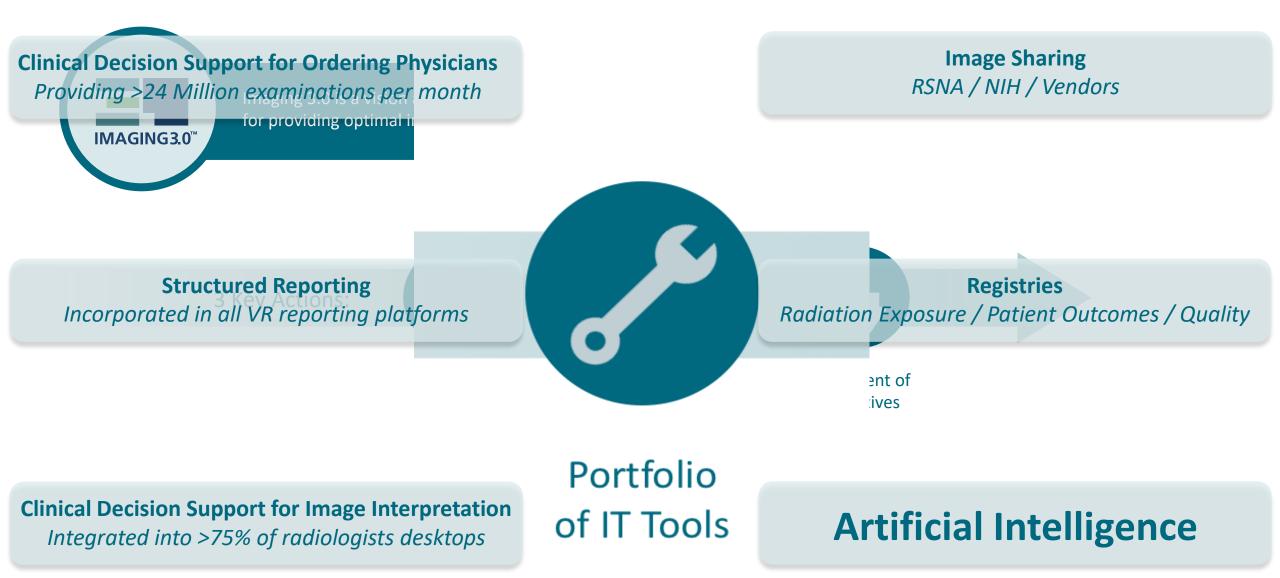
EDUCATION

Protect patients through leadership roles in the regulatory process with government agencies and verification of algorithms **Educate** radiology professionals, other physicians and all stakeholders about AI and the ACR's role in data science for the good of our patients

ACR DATA SCIENCE INSTITUTE

Radiology's Value Proposition





ACR DSI – DEVELOPING STANDARDS FOR INDUSTRY AND INSTITUTIONS

Digital Imaging and Commu	COM [®] nications in Medicine	History	_		
ABOUT DICOM [®] STAND	1983		Selected highlights of its		
Home DICOM [®] (Digital Imaging and Co imaging information. DICOM [®] :	(NEMA) joined forces and formed a standards committee to meet the combined needs of radiologists, plcoM [®] (Digital Imaging and Co imaging information.				
 makes medical imaging information interoperable integrates image-acquisition devices, PACS, workstations, VNAs and printers from different manufacturers 					
 is actively developed and main is free to download and use 	The role of the ACD DSLie pot to create AL algorithms for		ined needs of radiologists, IA 300 , was released. The		
	practice.		ptance among vendors.		
		1990 The first demonstration of ACR-NEMA V2.0 occured at Georgetown Universi year at the annual meeting of the Radiological Society of North America (RS			

Advancing AI In Clinical Practice While Protecting Patients From Unintended Consequences Of AI

- Algorithms are useful, safe and effective
- Clinically validated
- Transparency in algorithm output
- Monitored in practice
- Free of unintended bias
- Medicare and insurance coverage issues

Radiology

ORIGINAL RESEARCH • SPECIAL REPORT

A Roadmap for Foundational Research on Artificial Intelligence in Medical Imaging: From the 2018 NIH/RSNA/ACR/The Academy Workshop

Curtis P. Langlotz, MD, PhD • Bibb Allen, MD • Bradley J. Erickson, MD, PhD • Jayashree Kalpathy-Cramer, PhD • Keith Bigelou, BA • Tessa S. Cook, MD, PhD • Adam E. Flanders, MD • Matthew P. Lungren, MD, MPH • David S. Mendelson, MD • Jeffrey D. Rudie, MD, PhD • Ge Wang, PhD • Krishma Kandarpa, MD, PhD

From the Department of Radiology, Stanford University, Stanford, CA 94305 (C.P.L., M.P.L.); Department of Radiology, Grandview Medical Center, Birmingham, Ala (B.A.); Department of Radiology, Mayo Clinic, Rochester, Minn (B.J.E.); Department of Radiology, Massachusetts General Hospital, Harvard Medical School, Boston, Mass (J.K.C.); GE Healthcare, Chicago, III (K.B.); Department of Radiology, Hospital of the University of Pennsylvania, Philadelphia, Pa (T.S.C., J.D.R.); Department of Radiology, Thomas Jefferson University Hospital, Philadelphia, Pa (A.E.F.); Department of Radiology, Icahn School of Medicine at Mount Sinai, New York, NY (D.S.M.); Biomedical Imaging Center, Rensselaer Polytechnic Institute, Troy, NY (G.W.); and National Institute of Biomedical Imaging and Bioengineering, National Institutes of Health, Washington, DC (K.K.). Received March 17, 2019; revision requested March 19; revision received March 24; accepted March 25. Address correspondence to C.P.L. (e-mail: *Langloiz@stanford.edu*).

Conflicts of interest are listed at the end of this article.

Radiology 2019; 291:781–791 • https://doi.org/10.1148/radiol.2019190613 • Content code: IN

Imaging research laboratories are rapidly creating machine learning systems that achieve expert human performance using opensource methods and tools. These artificial intelligence systems are being developed to improve medical image reconstruction, noise reduction, quality assurance, triage, segmentation, computer-aided detection, computer-aided classification, and radiogenomics. In August 2018, a meeting was held in Bethesda, Maryland, at the National Institutes of Health to discuss the current state of the art and knowledge gaps and to develop a roadmap for future research initiatives. Key research priorities include: 1, new image reconstruction methods that efficiently produce images suitable for human interpretation from source data; 2, automated image labeling and annotation methods, including information extraction from the imaging report, electronic phenotyping, and prospective structured image reporting; 3, new machine learning methods for clinical imaging data, such as tailored, pretrained model architectures, and federated machine learning methods; 4, machine learning methods for image de-identification and data sharing to facilitate wide availability of clinical imaging data sets. This research roadmap is intended to identify and prioritize these needs for academic research laboratories, funding agencies, professional societies, and industry.

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JACCR Journal of the American College of Radiology

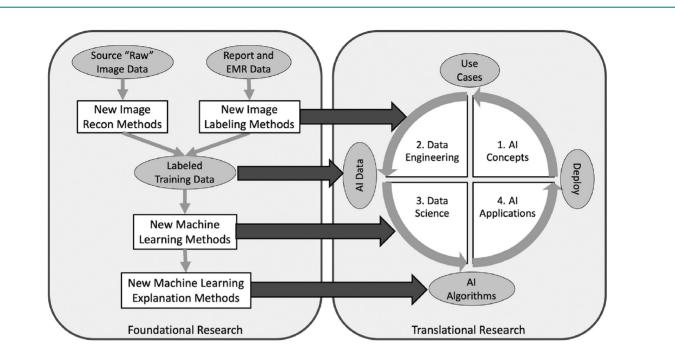
A Road Map for Translational Research on Artificial Intelligence in Medical Imaging: From the 2018 National Institutes of Health/RSNA/ACR/The Academy Workshop

Bibb Allen Jr, MD^a, Steven E. Seltzer, MD^{b,c}, Curtis P. Langlotz, MD, PhD^d, Keith P. Dreyer, DO, PhD^e, Ronald M. Summers, MD, PhD^f, Nicholas Petrick, PhD^g, Danica Marinac-Dabic, MD, PhD, MMSC^b, Marisa Cruz, MDⁱ, Tarik K. Alkasab, MD, PhD^e, Robert J. Hanisch, PhD^j, Wendy J. Nilsen, PhD^k, Judy Burleson, BSW, MHSA^l, Kevin Lyman, BS^m, Krishna Kandarpa, MD, PhDⁿ

Abstract

Advances in machine learning in medical imaging are occurring at a rapid pace in research laboratories both at academic institutions and in industry. Important artificial intelligence (AI) tools for diagnostic imaging include algorithms for disease detection and classification, image optimization, radiation reduction, and workflow enhancement. Although advances in foundational research are occurring rapidly, translation to routine clinical practice has been slower. In August 2018, the National Institutes of Health assembled multiple relevant stakeholders at a public meeting to discuss the current state of knowledge, infrastructure gaps, and challenges to wider implementation. The conclusions of that meeting are summarized in two publications that identify and prioritize initiatives to accelerate foundational and





AI DEVELOPMENT IN MEDICAL IMAGING

Fig 1. As in other industries, AI development in medical imaging includes both foundational and translational research activities. The foundational portion of the National Institutes of Health Workshop considered research priorities to accelerate and improve the development of AI algorithms for medical imaging [8]. The translational portion of the workshop considered medical imaging use cases for algorithm development and how these applications will be validated, deployed, and monitored in routine clinical practice. The diagram shows how foundational and translational research activities are connected. Foundational research leads to new image reconstruction and labeling methods, new machine learning algorithms, and new explanation methods, each of which enhance the data sets, data engineering, and data science that lead to the successful deployment of AI applications in medical imaging. AI = artificial intelligence; EMR = electronic medical record; Recon = reconstruction. The figure was developed by the authors for publication in both *Radiology* and *JACR*. This figure also published in reference 8.

Radiology AI Ecosystem

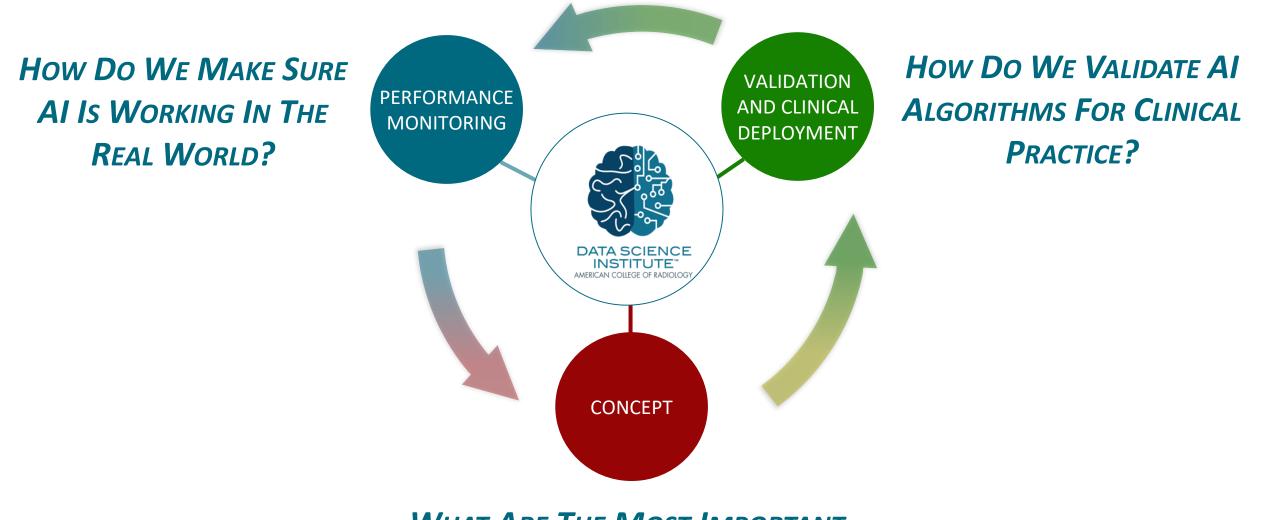
- Structured use cases
- Data access
- Patient safety
- Clinical integration

	Possible Reasons	Current Impact
1	Clinically effective uses for AI have been poorly defined	
2	No standards for clinical integration / care management	
3	Large, annotated training sets are difficult to create	
4	Currently no successful economic/business models	
5	Limitations in current AI/human UX/UI	
6	Inconsistent results and explicability between models	
7	Healthcare regulatory hurdles are challenging	
8	Resulting inference models are too brittle in practice	
9	Data science algorithms are limited for healthcare use	
10	Poor acceptance of technology in healthcare	



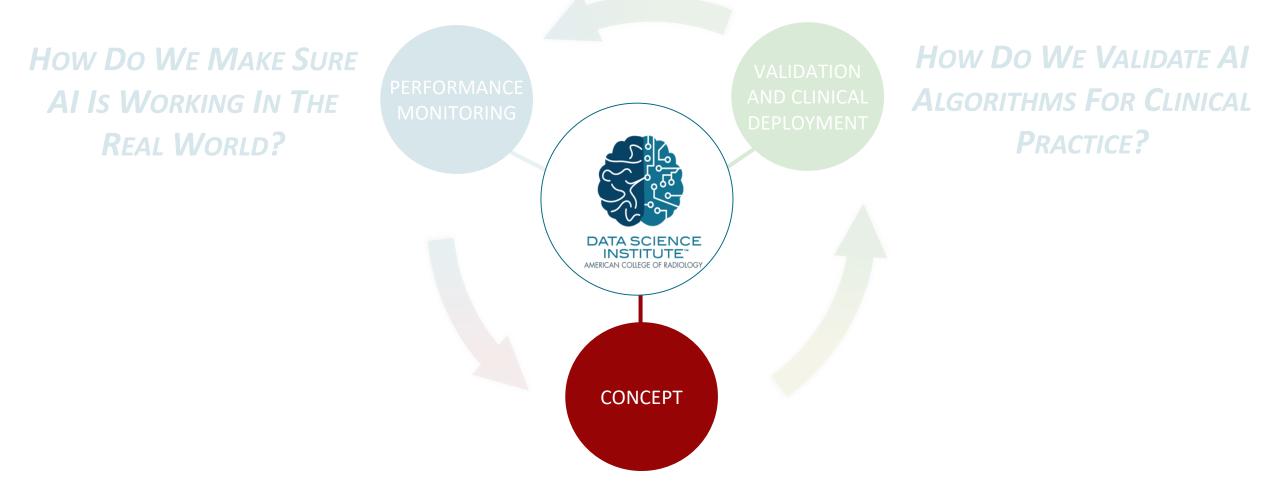
ARTIFICIAL INTELLIGENCE: CONCEPT TO CLINICAL PRACTICE

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WHAT ARE THE MOST IMPORTANT CLINICAL TASKS FOR AI?

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WHAT ARE THE MOST IMPORTANT CLINICAL TASKS FOR AI?



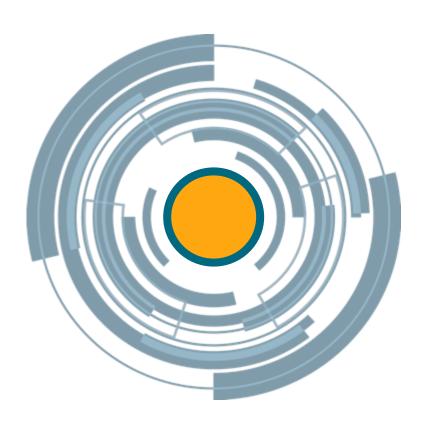
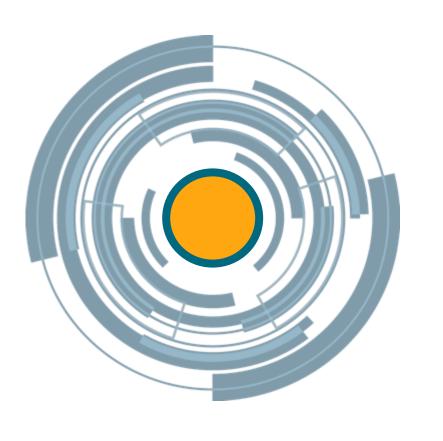


Image interpretation

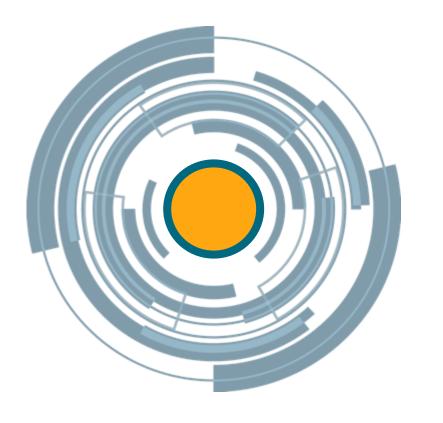
- Quantification of findings
- Quantified comparison between multiple studies
- Multiparametric analysis across multiple modalities
- Volumetric analysis
- Textural analysis
- Automation of Region Of Interest targeting and measuring





Patient care and safety

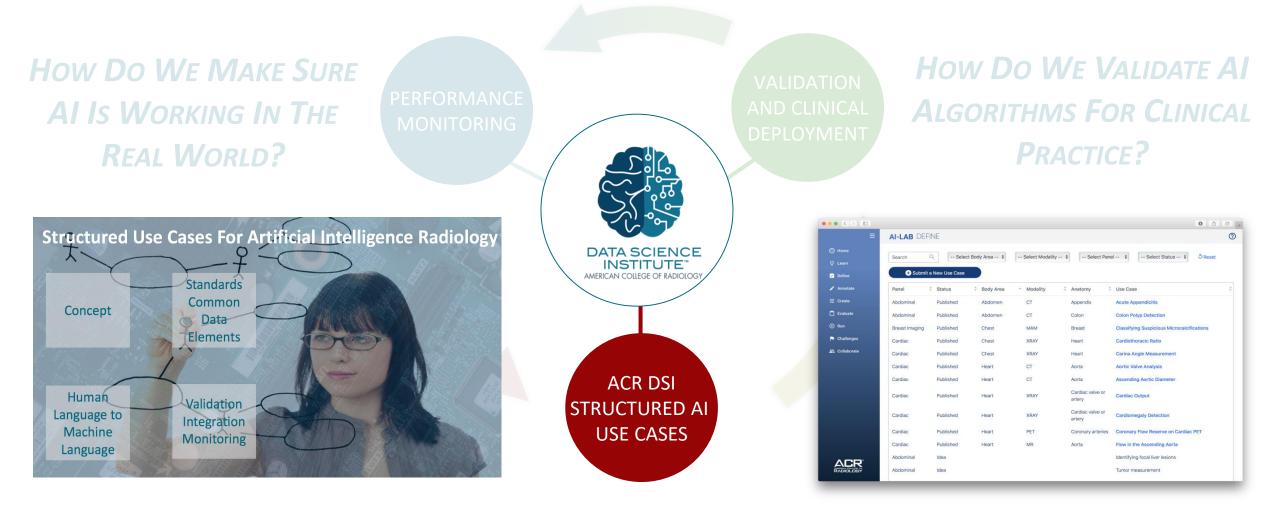
- Detection and prioritization of potentially critical results
- Radiation dose optimization
- Pre-test probability assessment of patient risk of positive findings and contrast reactions
- Cancer and mammography screening
- Automatic protocoling of studies from EMR data



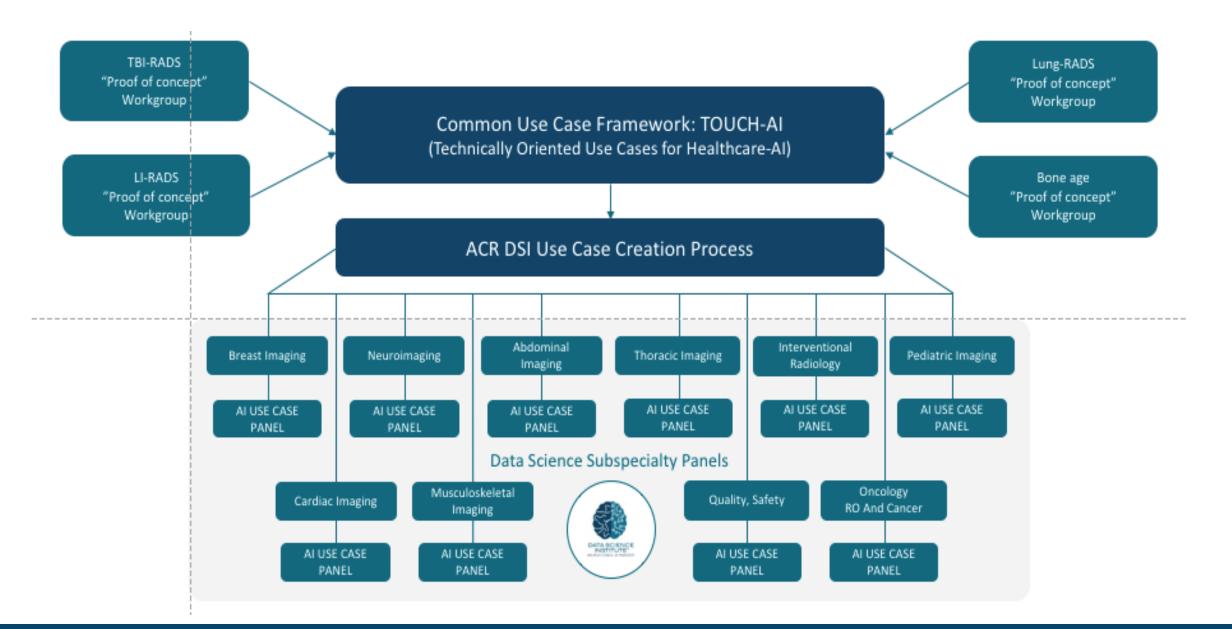
Practice optimization for productivity and quality

- Automated transcription of audio narration
- Automated population of structured reports
- Optimization for case assignment across teams
- Increased accuracy of coding
- Smarter PACS hanging protocols and synchronization protocols
- Communication and tracking of primary and incidental findings
- Decreased patient waiting times
- Quality improvement in scanning
- Prediction and prevention of missed patient appointments
- Preventing imaging machine outages





WHAT ARE THE MOST IMPORTANT CLINICAL TASKS FOR AI?



Expert Panels, Prioritize Clinical Needs, Technical Specs, Data Parameters, Public Input

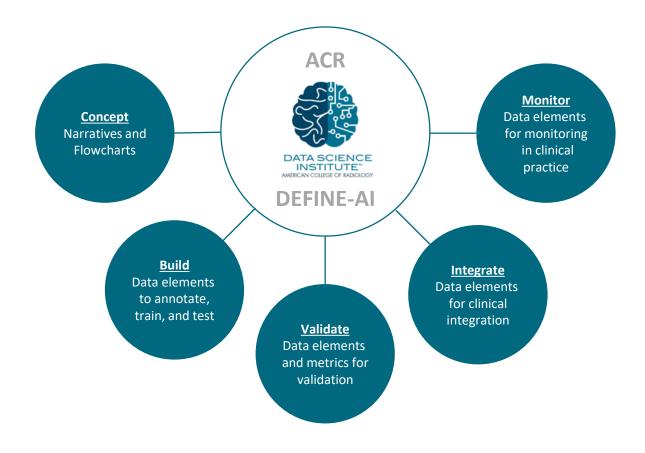
Al Data

Elements



KSNA Informatics[®]





DATA AVAILABILITY FOR AI DEVELOPMENT

- Single institution data
- Diversity and bias

FACIAL RECOGNITION UNDERPERFORMS IN WOMEN AND WOMEN AND MEN OF COLOR





June 26, 2018, 4:00 AM CDT

Corrected June 26, 2018, 10:20 AM CDT

A.I. Has a Race Problem

 Facial recognition software still gets confused by darker skin tones.

By Lizette Chapman and Joshua Brustein

MIT Researcher: Artificial Intelligence Has a Race Problem, and We Need to Fix It

The next generation of AI is poisoned with bias against dark skin, Joy Buolamwini says.

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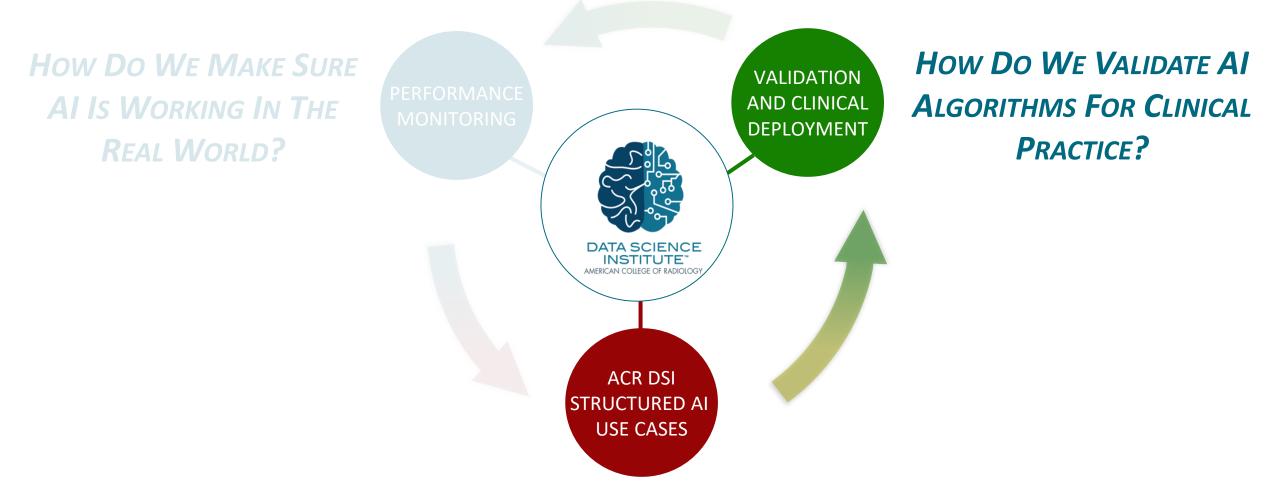
DATA AVAILABILITY FOR AI DEVELOPMENT

- Single institution data
- Diversity and bias
- Exclusivity
- Challenges for small developers
- Challenges for institutions and radiology practices

ACR DSI DATA SHARING WORKGROUP

- Review "Ethics of AI in Healthcare" white paper
- Data elements
- Consent for data use patient perspectives
- Value and monetization
- Industry collaboration

DATA SCIENCE INSTITUTE"



WHAT ARE THE MOST IMPORTANT CLINICAL TASKS FOR AI?





Design Characteristics of Studies Reporting the Performance of Artificial Intelligence Algorithms for Diagnostic Analysis of Medical Images: Results from Recently Published Papers

Dong Wook Kim, MD^{1*}, Hye Young Jang, MD^{2*}, Kyung Won Kim, MD, PhD², Youngbin Shin, MS², Seong Ho Park, MD, PhD²

¹Department of Radiology, Taean-gun Health Center and County Hospital, Taean-gun, Korea; ²Department of Radiology and Research Institute of Radiology, University of Ulsan College of Medicine, Asan Medical Center, Seoul, Korea

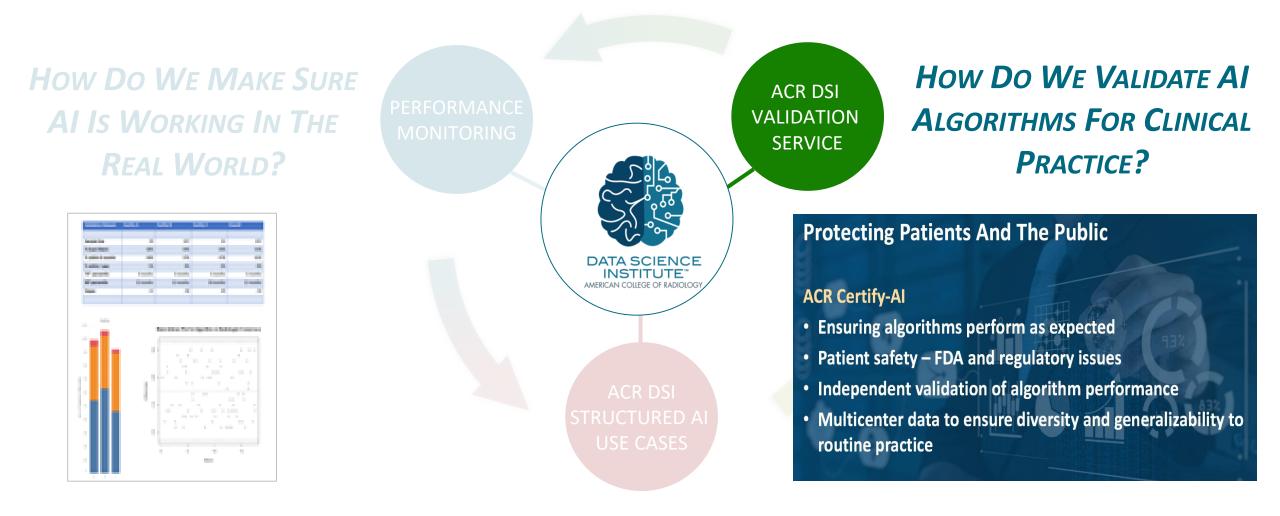
Objective: To evaluate the design characteristics of studies that evaluated the performance of artificial intelligence (AI) algorithms for the diagnostic analysis of medical images.

Materials and Methods: PubMed MEDLINE and Embase databases were searched to identify original research articles published between January 1, 2018 and August 17, 2018 that investigated the performance of AI algorithms that analyze medical images to provide diagnostic decisions. Eligible articles were evaluated to determine 1) whether the study used external validation rather than internal validation, and in case of external validation, whether the data for validation were collected, 2) with diagnostic cohort design instead of diagnostic case-control design, 3) from multiple institutions, and 4) in a prospective manner. These are fundamental methodologic features recommended for clinical validation of AI performance in real-world practice. The studies that fulfilled the above criteria were identified. We classified the publishing journals into medical vs. non-medical journal groups. Then, the results were compared between medical and non-medical journals

Results: Of 516 eligible published studies, only 6% (31 studies) performed external validation. None of the 31 studies adopted all three design features: diagnostic cohort design, the inclusion of multiple institutions, and prospective data collection for external validation. No significant difference was found between medical and non-medical journals. **Conclusion:** Nearly all of the studies published in the study period that evaluated the performance of AI algorithms for diagnostic analysis of medical images were designed as proof-of-concept technical feasibility studies and did not have the design features that are recommended for robust validation of the real-world clinical performance of AI algorithms. **Keywords:** Artificial intelligence; Machine learning; Deep learning; Clinical validation; Clinical trial; Accuracy; Study design; Quality; Appropriateness; Systematic review; Meta-analysis

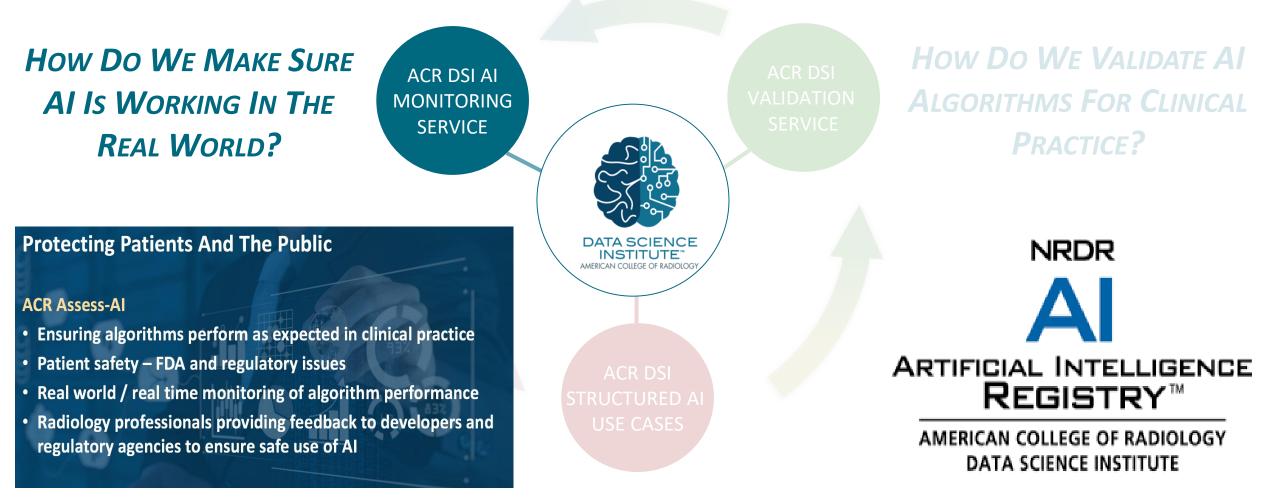
Validating AI For Clinical Use

- 516 eligible studies from the literature
- 6% performed external validation



WHAT ARE THE MOST IMPORTANT CLINICAL TASKS FOR AI?

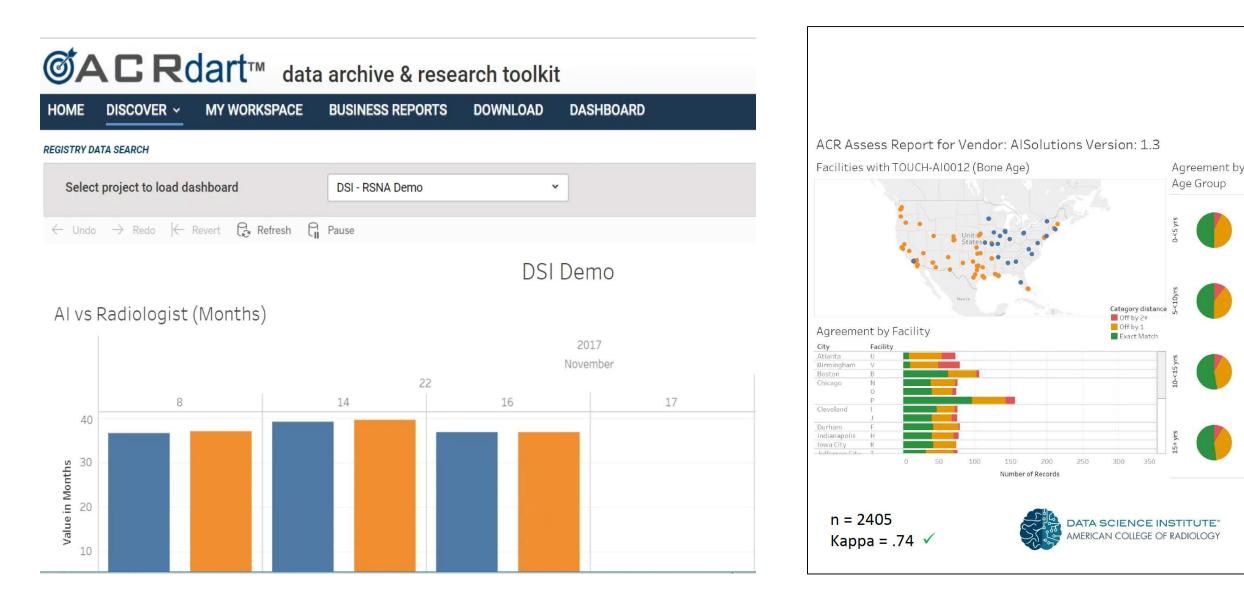
DATA SCIENCE INSTITUTE



WHAT ARE THE MOST IMPORTANT CLINICAL TASKS FOR AI?

MONITORING ALGORITHM PERFORMANCE IN CLINICAL PRACTICE – REAL WORLD DATA

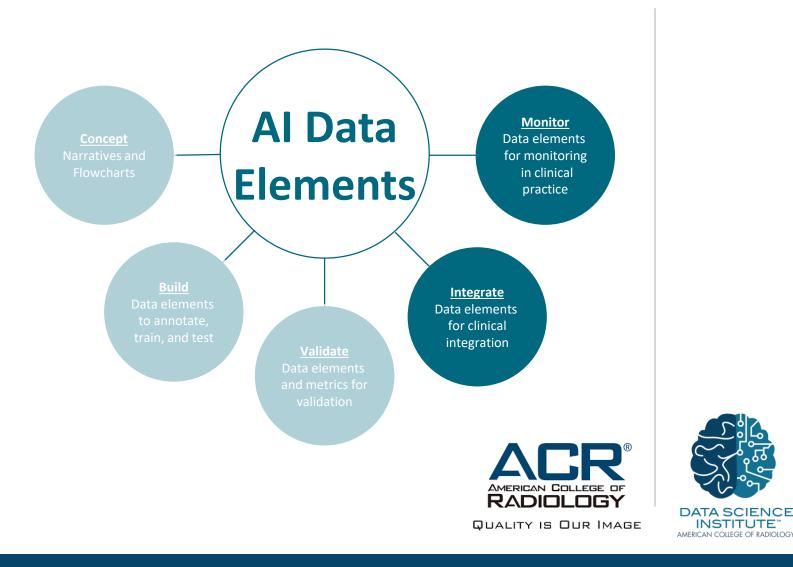




AI DATA ELEMENTS AND ASSETS FOR CLINICAL INTEGRATION AND PERFORMANCE MONITORING



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Radreport.org Structured Reporting Templates



RadElement.org Common Data Elements



Reporting And Data Systems (RADS)

Management Of Incidental Findings



DSI Structured AI Use Cases Technically Oriented Use Cases for Healthcare AI

NATIONAL RADIOLOgy Data National Radiology Data Registry

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CLINICAL INTEGRATION OF AI



start = ReportingModule ReportingModule = element ReportingModule { Metadata, DataElements, Rules, EndPoints } Metadata = element Metadata { element Label { text }. element ID { text }, element SchemaVersion { text }, element RuleVersion { text }, element Info { element Description { text }?, element References { Citation+ }?, element Diagrams { Existing element Diagram { attribute KeyDiagram { "true" | "false" }?, attribute DisplaySequence { xsd:integer }?, imageElements }?, **Assets** element HelpText { text }?, element Contact { element Name { text }, element Email { text }, element Institution { text }? }? }?, element ReportCitationText { text }. element Ontology { element AnatomicRegions { attribute codingSystemAttr { text }?, element Region { attribute Code { token }, text + }*. element PossibleDiagnoses { codingSystemAttr?, Diagnosis+ }*

#Version 1.0

ORIGINAL ARTICLE CLINICAL PRACTICE MANAGEMENT



Creation of an Open Framework for Point-of-Care Computer-Assisted Reporting and Decision Support Tools for Radiologists

Tarik K. Alkasab, MD, PhD^{a,b}, Bernardo C. Bizzo, MD^{a,b}, Lincoln L. Berland, MD^d, Sujith Nair, BTech^e, Pari V. Pandharipande, MD, MPH^{a,b,c}, H. Benjamin Harvey, MD, JD^{a,b,c}

TAC Rassist ™

- Raw clinical content
- An encoding scheme that allows this content to be consumed by commercial applications
- Communication framework that facilitates content delivery
- Available at no cost

ACR Assist Modules Can Serve As Containers For Output From AI Algorithms

> XML / JSON Imaging Reporting Framework / Template

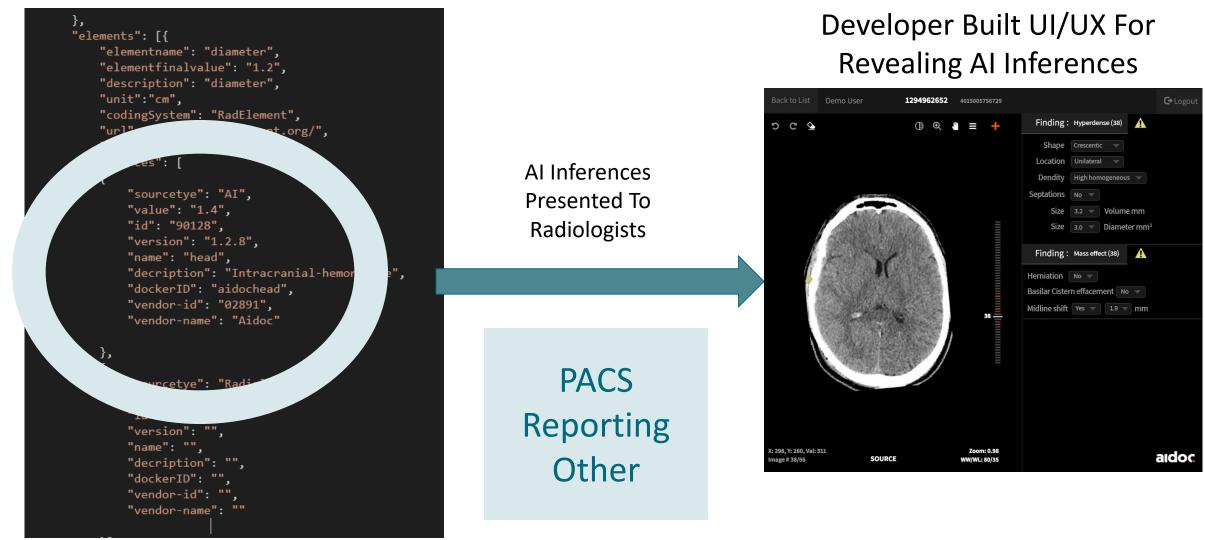
ACR HEAD INJURY INSTITUTE – TBI-RADS DEVELOPMENT





Project

ACR HEAD INJURY INSTITUTE – TBI-RADS DEVELOPMENT



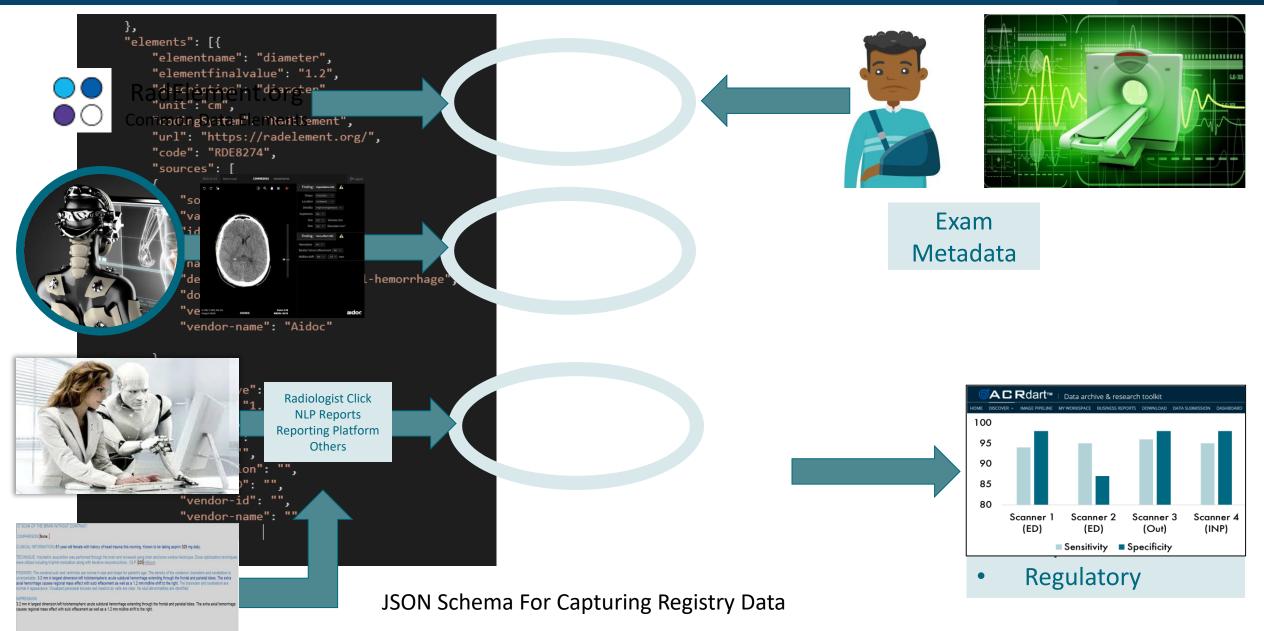
XML and JSON Schema For Reporting And Capturing Registry Data

Assess-Al Demonstration Project

Includes Elements For Interface With Radiologists and Reporting Platforms

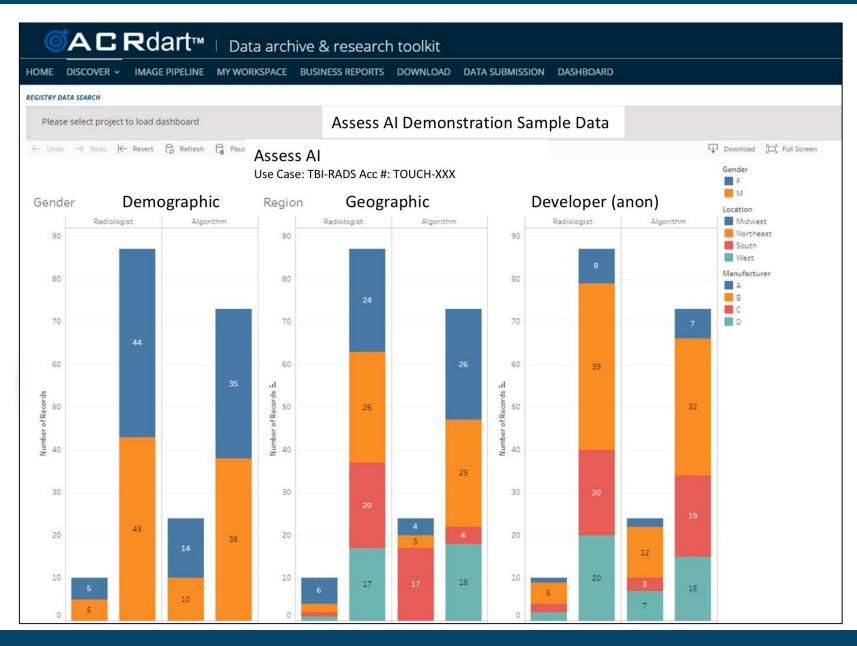
ASSESS-AI REGISTRY WORKFLOW





SAMPLE ASSES-AI REPORT





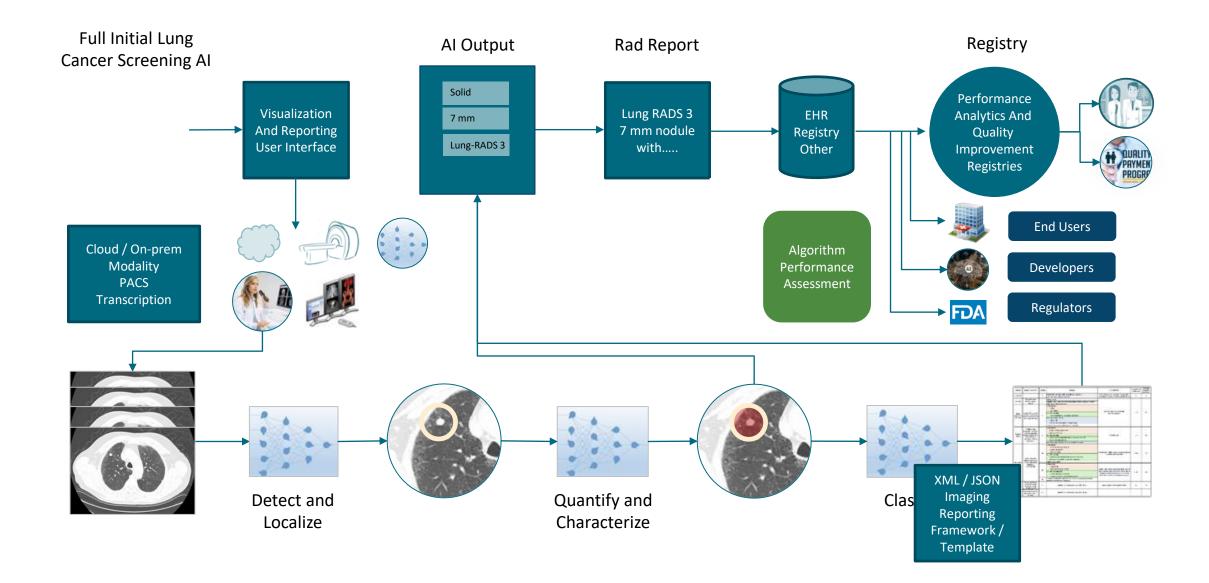
Interoperability

- Standards for data access and transfer
- Standards for anonymization / de-identification
- Seamless integration with modality, PACS and EHR

Interoperability

- Standards for data access and transfer
- Standards for anonymization / de-identification
- Seamless integration with modality, PACS and EHR

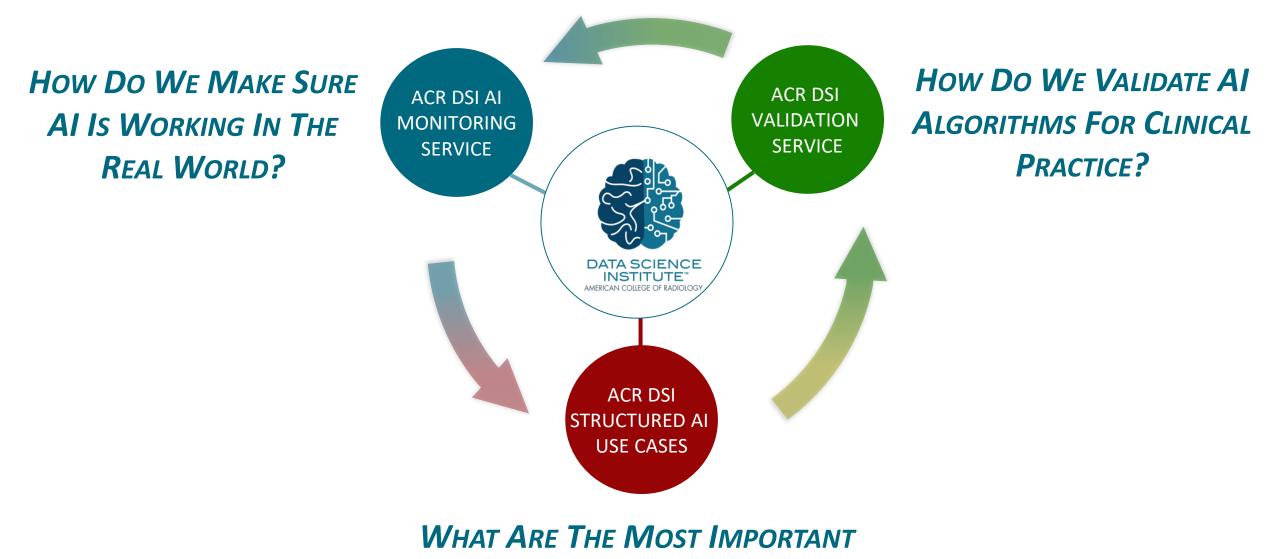




^{D 2017} I DATAS<mark>AL IN CLINICAL PRACTICE WITH REGISTRY REPORTING FOR MONITORING WITH REAL-WORLD DATA</mark>

ARTIFICIAL INTELLIGENCE: CONCEPT TO CLINICAL PRACTICE

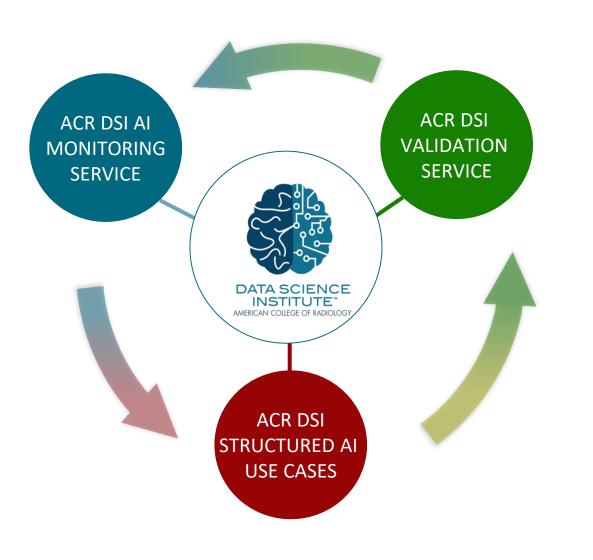


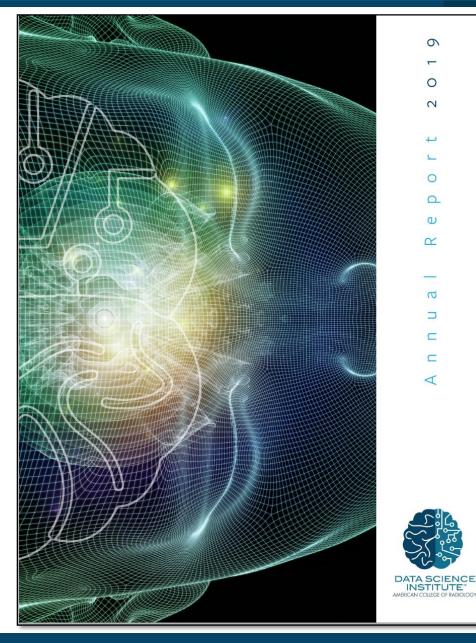


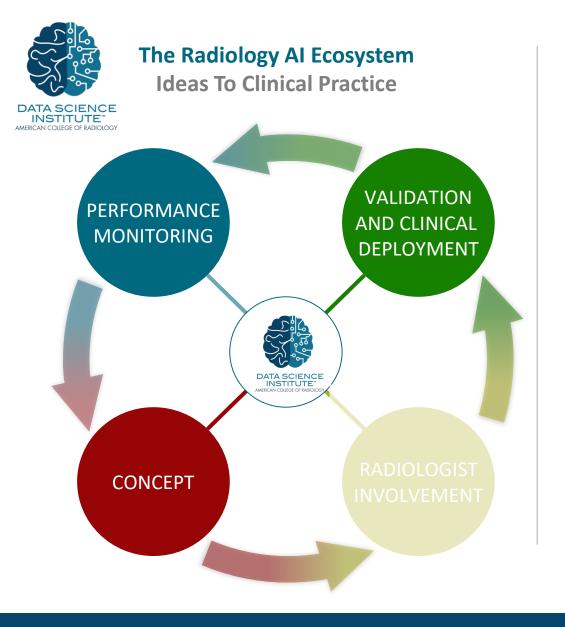
CLINICAL TASKS FOR AI?

DEMOCRATIZE AI: ENABLE ALL RADIOLOGIST, PATIENT (DATA) AND DATA SCIENTIST PARTICIPATION









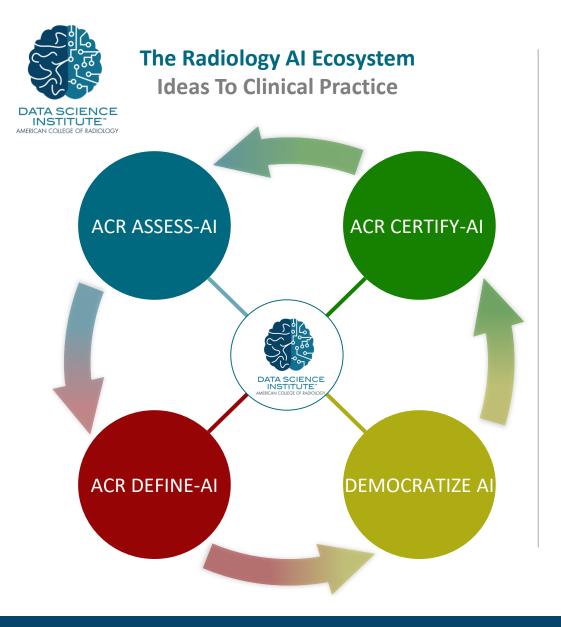
Radiology AI Ecosystem

- Radiology professionals
- Researchers
- Industry developers
- Government agencies
- Patients

Radiology's Value Proposition

- Trusted partnerships with industry and regulators
- Ensure patient safety and minimize disparities
- Increase radiology professionals' value in healthcare





WHAT WERE WE MISSING?

If we want AI to be useful in clinical practice.... How do we accelerate the creation of

AI?

- ✓ Radiologists
- ✓ Patient data
- ✓ Data scientists
- ✓ Commercial developers

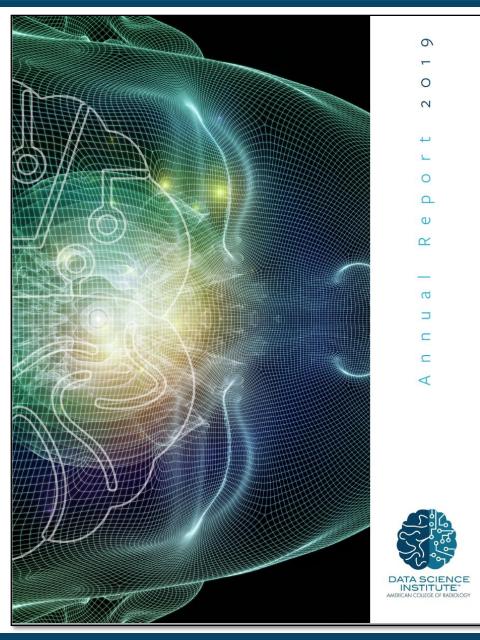
DEMOCRATIZATION OF AI



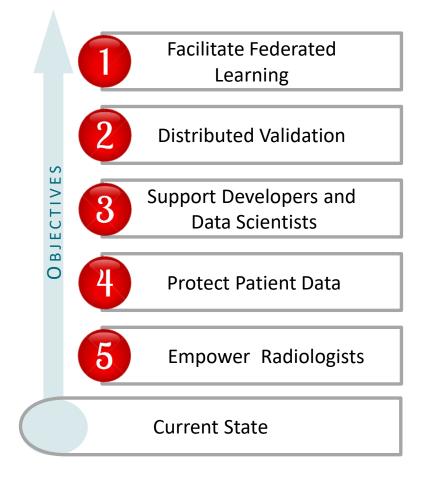
What Do Radiologists And Other Radiology Professionals Need To Adapt To A Future With AI?

DEMOCRATIZE AI: ENABLE ALL RADIOLOGIST, PATIENT (DATA) AND DATA SCIENTIST PARTICIPATION





ACR DSI STRATEGY FOR 2020



ACR DATA SCIENCE INSTITUTE

AI-LAB



QUALITY IS OUR IMAGE

CONNECTING THE AI ECOSYSTEM